

## CATHERINE E. KLESHINSKI

Assistant Professor | Kelley School of Business | Indiana University

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Updated April 2024

### EDUCATION

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**Ph.D.**, Purdue University, Krannert School of Management (2021)  
Organizational Behavior and Human Resource Management

**B.S.**, University of Dayton, School of Business, *magna cum laude* (2011)  
Majors: Marketing and International Business  
Minor: French  
Honors program with research thesis

### ACADEMIC EMPLOYMENT

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Indiana University, Kelley School of Business, Bloomington, Indiana  
Assistant Professor (2021-present), Department of Management and Entrepreneurship

### RESEARCH INTERESTS

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Interpersonal relationships, dyadic methods (e.g., actor-partner interdependence modeling, social relations modeling), work-nonwork interface, communication, organizational justice

### REFEREED PUBLICATIONS

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**Kleshinski, C. E.**, Wilson, K. S., Stevenson-Street, J. M., & Rosokha, L. M. (Forthcoming). Coping with Work-Nonwork Stressors Over Time: A Person-Centered, Multi-Study Integration of Coping Breadth and Depth. *Journal of Applied Psychology*.

Watkins, T., **Kleshinski, C. E.**, Longmire, N. H., & He, W. (2023). Rekindling the fire and stoking the flames: How and when workplace interpersonal capitalization facilitates pride and knowledge sharing at work. *Academy of Management Journal*, 66, 953-978.  
<https://doi.org/10.5465/amj.2021.1022>

**Kleshinski, C. E.**, Wilson, K. S., DeRue, D. S., & Conlon, D. E. (2023). Does justice need to be in the eyes of both beholders? Examining face-to-face and virtual negotiators' interactional justice congruence. *Negotiation and Conflict Management Research*, 16, 100-131. <https://lps.library.cmu.edu/NCMR/article/id/555/>

Li, Y., **Kleshinski, C. E.**, Wilson, K. S., & Zhang, K. (2022). Age differences in affective responses to inclusion experience: A daily diary study. *Personnel Psychology*, 75, 805-832. <https://doi.org/10.1111/peps.12484>

Wilson, K. S., **Kleshinski, C. E.**, & Matta, F. K. (2021). You get me: Examining the implications of couples' depersonalization agreement for employee recovery. *Personnel Psychology*, 74, 265-293. <https://doi.org/10.1111/peps.12410>

**Kleshinski, C. E.**, Wilson, K. S., Stevenson-Street, J. M., & Scott, B. A. (2021). Principled leader behaviors: An integrative framework and extension of why leaders are fair, ethical, and non-abusive. *Academy of Management Annals*, 15, 1-36.  
<https://doi.org/10.5465/annals.2019.0029>

\*Lead article.

\*2021 Top 10 Most Read and Cited: <https://aom.org/research/journals/journal-information/most-read-and-cited-2021>

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### REVISE AND RESUBMITS [Titles redacted to protect blind review]

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Li, Y., **Kleshinski, C. E.**, Huang, C., Methot, J. R., & Tang, G. (1<sup>st</sup> round R&R.) *Personnel Psychology*.

Zhang, K., Li, Y., **Kleshinski, C. E.**, & Wilson, K. S. (2<sup>nd</sup> round R&R.) *Journal of Managerial Psychology*.

### UNDER REVIEW [Title redacted to protect blind review]

† Indicates current IU PhD student

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**Kleshinski, C. E.**, †Conder, S. L., Watkins, T., Lee, S., & Krishnan, S. *Academy of Management Journal*.

**Kleshinski, C. E.**, Li, Y., Huang, C., Watkins, T., Methot, J. R., Wilson, K. S., & Tang, G. *Journal of Applied Psychology*.

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### WORKING PAPERS

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Rosokha, L. M., Wilson, K. S. (shared 1<sup>st</sup> author), Chen, J. (P.), Baumann, H. M., & **Kleshinski, C. E.** [Dual earner couples.]

**Kleshinski, C. E.**, Wilson, K. S., & Methot, J. R. [Blended talk.] Target: *Journal of Management*.

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### SELECTED CURRENT RESEARCH PROJECTS

† Indicates current IU PhD student

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Schabram, K., **Kleshinski, C. E.**, Trzebiatowski, T., Wrzesniewski, A., & Tosti-Kharas, J. (Writing stage). [Calling in teams.] Target journal: *Academy of Management Journal*.

Zipay, K. P., **Kleshinski, C. E.**, Wilson, K. S., & †Conder, S. L. (Writing stage). [Leisure coordination in dual-earner couples.] Target journal: *Academy of Management Journal*.

**Kleshinski, C. E.**, Wilson, K. S., Muir, C. & Dunford, B. B. (Working paper; preparing for additional data collection). [Justice and leadership.] Target journal: *Organizational Behavior and Human Decision Processes*.

**Kleshinski, C. E.**, Frank, E., Wilson, K. S., Matta, F. K., & †Ghafourian, T. (Data collection stage). [Justice motives.] Target journal: *Academy of Management Journal*.

Longmire, N. H., Watkins, T., **Kleshinski, C. E.** (Data collection stage). [Leader disclosures.]

**Kleshinski, C. E.**, Li, S., & Li, Y. (Data collection stage). [Oversharing at work.] Target journal: *Academy of Management Journal*.

Zhan, Y., Chung, S., **Kleshinski, C. E.**, Quade, A., & Noe, R. (Ideation and piloting). [Employee learning and knowledge sharing.] Target: *Academy of Management Journal*.

## CONFERENCE PRESENTATIONS

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**Kleshinski, C. E.**, Conder, S. Watkins, T., Lee, S., & Krishnan, S. (To be presented 2024, August). Countervailing reputational implications of sharing personal good news at work. In C. E. Kleshinski and S. Conder (chairs), *Human Conversations at Work: Exploring Responses to Personal Communication Across Work Relationships*. Symposium to be conducted at the annual meeting of the Academy of Management. Chicago, IL.

**Kleshinski, C. E.**, Wilson, K. S. (To be presented 2024, August). Coworkers' Cross-Domain Conversations: Energizing and Preoccupying Effects of COVID-19 Talk. In A. Colbert and M. Mucci-Ferris (chairs), *The Implications of Increasingly Porous Boundaries for Workplace Relationships*. Symposium to be conducted at the annual meeting of the Academy of Management. Chicago, IL.

**Kleshinski, C. E.**, Wilson, K. S., Stevenson-Street, & Rosokha, L. M. 2023, August. Latent transitions of coping with work-nonwork stressors. In B. M. Fogel and A. Bartels (chairs) and J. Trougakos (discussant), *Exploring Work-Nonwork Recovery: Dynamics Across Individuals, Couples, and Contexts*. Symposium conducted at the annual meeting of the Academy of Management. Boston, MA.

\*Finalist for Organizational Behavior Division Best Symposium Award

Zipay, K., **Kleshinski, C. E.**, & Conder, S. 2023, August. Understanding parallel & synchronized leisure practices for couples & influence on career outcomes. In B. M. Fogel and A. Bartels (chairs) and J. Trougakos (discussant), *Exploring Work-Nonwork Recovery: Dynamics Across Individuals, Couples, and Contexts*. Symposium conducted at the annual meeting of the Academy of Management. Boston, MA.

\*Finalist for Organizational Behavior Division Best Symposium Award

**Kleshinski, C. E.**, Li, Y., Huang, C., Wilson, K. S., & Tang, G. 2023, August. Benefiting from balance: Positive nonwork event disclosure in the workplace. In C. Du and T. Watkins (chairs) and D. Liu (discussant), *Can I Tell You Something? Implications of Event Disclosures at Work for Disclosers and Responders*. Symposium conducted at the annual meeting of the Academy of Management. Boston, MA.

Schabram, K. F., Trzebiatowski, T., **Kleshinski, C. E.**, Tosti-Kharas, J., & Wrzesniewski, A. 2022, August. Considering the "We" in "Me"aningfulness: The Impact of Called

Members on Team Conflict. In L. Hedden (chair) and M. G. Pratt (discussant), *Meaningful Work Across Levels of Analysis*. Symposium conducted at the annual meeting of the Academy of Management. Seattle, WA.

\*Finalist for Managerial and Organizational Cognition Division Best Symposium Award

Watkins, T., **Kleshinski, C. E.**, Longmire, N., & He, W. 2022, August. How and When Employees Proactively Extend the Benefits of Past Positive Work Events to Coworkers. Paper presented at the annual meeting of the Academy of Management. Seattle, WA.

Rosokha, L. M., Wilson, K. S., Baumann, H. M., & **Kleshinski, C. E.** 2022, June. The carryover of social evaluations at home to self-evaluations at work: Distinct mechanisms for men and women. Paper presented at the biannual conference of the Work and Family Researchers Network. New York, New York.

**Kleshinski, C. E.**, Wilson, K. S., & Methot, J. R. 2022, April. Dyadic cross-domain conversations: Energizing and preoccupying effects of COVID-19 talk. In S. Yoon, N. Chawla, K. Zipay (chairs), and M. M. Butts (discussant), *Navigating the Work-Life Interface during the COVID-19 Pandemic*. Symposium conducted at the annual conference of the Society for Industrial and Organizational Psychology, Seattle, WA.

Li, Y., **Kleshinski, C. E.**, Wilson, K. S., & Zhang, K. 2021, August. Age differences in affective responses to daily inclusion: A daily diary method. Paper virtually presented (asynchronous) at the annual meeting of the Academy of Management.

\*Best Paper (among top 10% of accepted papers submitted to GDO Division); published in the Proceedings of the 2021 Academy of Management Meeting.

Zipay, K. P., **Kleshinski, C. E.**, & Wilson, K. S. 2021, August. Examining the emotional and behavioral effects of dyadic leisure practices in dual-income couples. In M. L. Ganster and A. S. Gabriel (chairs), *Rethinking Work-Nonwork Spillover: The Critical Role of Work and Nonwork Relationships*. Virtual symposium (synchronous) conducted at the annual meeting of the Academy of Management.

Stevenson-Street, J. M., **Kleshinski, C. E.**, & Dineen, B. R. 2021, August. Alleviating pandemic panic: The role of organizations in reducing job insecurity and COVID-19 fear. Paper virtually presented (synchronous) at the annual meeting of the Academy of Management.

**Kleshinski, C. E.**, Wilson, K. S., & Dunford, B. B. 2020, August. Am I being fair? Implications of dyadic justice agreement for leader well-being, health, and performance. In M. Montanye and J. Nielsen (chairs), *Don't Forget About the Leader: Illuminating the Link Between Leader Behaviors and Leader Well-Being*. Virtual symposium (asynchronous) conducted at the annual meeting of the Academy of Management.

Rosokha, L. M., Wilson, K. S., Baumann, H. M., & **Kleshinski, C. E.** 2020, August. Social undermining in couples: The role of recovery and impact on family-work conflict and performance. In E. E. Kossek, C. E. Kleshinski, and L. M. Rosokha, *Interpersonal*

*Perspectives on Work-Nonwork Dynamics: Theoretical and Empirical Explorations.*  
Symposium accepted for the annual meeting of the Academy of Management.

Rosokha, L. M., Wilson, K. S., Baumann, H. M., & **Kleshinski, C. E.** 2020, June. Is recovery better for men or women? The impact of recovery on dual-earner couples' work outcomes following negative interactions at home. In H. M. Baumann and L. M. Rosokha, *Couples' Work-Family Experiences: Exploring Gender Role Dynamics*. Symposium accepted for the biannual conference of the Work and Family Researchers Network.

**Kleshinski, C. E.** 2019, October. The company we keep: The implications of coworker friendships for employee resources, well-being, and work outcomes. *Krannert PhD Research Symposium*. Purdue University, West Lafayette, IN.

\*Runner-up for Best Presentation in session by Krannert faculty judges.

Wilson, K. S., & **Kleshinski, C. E.** (presenter). 2019, August. You get me: Examining the implications of couples' depersonalization agreement for employee recovery. In Z. Chen, *Stressors in the Work-Family Interface: An Exploration through Multiple Levels*. Symposium conducted at the annual meeting of Academy of Management. Boston, MA.

\*Designated Showcase Symposium (among top 10% of symposia).

**Kleshinski, C. E.** 2018, November. Does fairness need to be in the eye of *both* beholders? Investigating negotiators' similarity in interpersonal justice across negotiation mediums. *Krannert PhD Research Symposium*. Purdue University, West Lafayette, IN.

**Kleshinski, C. E.**, & Wilson, K. S. 2018, August. Family supportive supervision intervention and trajectories of work-family conflict and burnout. In S. Pichler and Y. Park, *Improving Work-Family Life through Family-Supportive Supervisor Behaviors*. Symposium conducted at the annual meeting of the Academy of Management. Chicago, IL.

Conlon, D. E., Wilson, K. S., & **Kleshinski, C. E.** 2018, July. Justice congruence in virtual and face-to-face negotiation dyads. In A. Amit, *Seeing the Other Side: Antecedents and Consequences of Actual and Perceived Counterpart's Personality*. Symposium conducted at the annual conference of the International Association for Conflict Management. Philadelphia, PA.

**Kleshinski, C. E.**, & Wilson, K. S. 2018, June. You feel me? Examining the implications of couples' burnout agreement on employee outcomes at work and home. In H. Baumann, *Situational, Individual, and Interpersonal Factors Relating to Engagement in or Disengagement from Work and Nonwork Roles*. Symposium conducted at the biannual conference of the Work and Family Researchers Network. Washington, D. C.

**Kleshinski, C. E.**, & Wilson, K. S. 2018, March. Leader-member exchange and belongingness: The role of gender dissimilarity in leaders' and members' citizenship behaviors. *Breaking Bias: Leadership Excellence and Gender in Organizations Symposium*, Purdue University, West Lafayette, IN.

**Kleshinski, C. E.** 2017, November. You feel me? An examination of burnout agreement in romantic couples. *Krannert PhD Research Symposium*. Purdue University, West Lafayette, IN.

\*Designated Best Presentation in the session by Krannert faculty judges.

**Kleshinski, C. E., Wilson, K. S., & Kossek, E. E.** 2017, August. Dyadic work-nonwork mechanisms and outcomes: A relational approach. In H. M. Baumann and C. E. Kleshinski, *We're in This Together: The Influence of Employees' Work-Family Experiences on Other Individuals*. Symposium conducted at the annual meeting of the Academy of Management. Atlanta, GA.

\*Designated Showcase Symposium by the OB division (among top 10% in division).

\*Nominated for Academy of Management Careers Division Best Symposium Award.

**Kleshinski, C. E.** 2016, March. Gender and interpersonal power in organizations: The role of perceived trustworthiness. Poster presented at the *Leadership Excellence and Gender Symposium*, Purdue University, West Lafayette, IN.

## CHAired CONFERENCE SESSIONS

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Kossek, E. E., **Kleshinski, C. E.**, & Rosokha, L. M. 2020, August. *Interpersonal Perspectives on Work-Nonwork Dynamics: Theoretical and Empirical Explorations*. Symposium accepted for the annual meeting of the Academy of Management, Vancouver, Canada.

Baumann, H. M., & **Kleshinski, C. E.** 2017, August. *We're in This Together: The Influence of Employees' Work-Family Experiences on Other Individuals*. Academy of Management, Atlanta, GA.

\*Designated Showcase Symposium by the OB division (among top 10% in division).

\*Nominated for Academy of Management Careers Division Best Symposium Award.

## TEACHING

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*Indiana University, Kelley School of Business*

Leadership—Honors (BUS-Z 304) (Required for Business Honors undergraduate students)  
Fall 2021, Spring 2022, Spring 2023, Fall 2023, Spring 2024

Featured by IU Kelley School's Instagram: Collaboration with IU Jacobs School of Music jazz quartet team dynamics demonstration (Fall 2023):

<https://www.instagram.com/p/CzWWOjftow1/>

HR Systems and Organizational Effectiveness (BUS-Z 540) (Synchronous Online)  
Spring 2023 (Second 7-week session) (Required for Masters of Healthcare Management)  
Featured in Faculty Spotlight for the MSHM program:

<https://blogs.iu.edu/mshm/spotlights/faculty-spotlights/professor-catherine-e-kleshinski/>

*Purdue University, Krannert School of Management*

Introduction to Organizational Behavior (OBHR 330), Instructor of Record  
Spring 2017

\*Awarded with Krannert Certificate for Distinguished Teaching

Leadership (OBHR 662), Teaching Assistant/Grader for Dr. Kelly Wilson  
 Fall 2018 and Fall 2019: Weekend MBA Program, Online Hybrid  
 Fall 2017 and Spring 2019: Masters and Weekend MBA programs

## PROFESSIONAL SERVICE ACTIVITIES AND AFFILIATIONS

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### Ad-hoc Reviewer

*Academy of Management Review* (2023-present)  
*Journal of Applied Psychology* (2022-present)  
*Organizational Behavior and Human Decision Processes* (2022-present)  
*Journal of Organizational Behavior* (2016)

### Conference Reviewer

*Academy of Management*, OB Division (2017-present)

Invited Round Table Discussant, *Halfway There, But Now What? Advice for Pre-Dissertation Doctoral Students* (13<sup>th</sup> Annual), Annual Meeting of the Academy of Management (August 2021)

Student Representative, 2-Year Term, OB Division of the Academy of Management (2018-2020)  
 2020, Spring. Moderated and contributed to planning of AOM OB Division Webinar  
*Successfully Navigating COVID-19 as a Doctoral Student – A Q&A with the OB Division Executive Team*, [https://www.youtube.com/watch?v=W\\_3Q2nTKgrg](https://www.youtube.com/watch?v=W_3Q2nTKgrg)  
 2018 and 2019, Summer. Assisted with planning and execution of the *OB Doctoral Consortium*

Discussion Facilitator, National Science Foundation Workshop for *Fostering Gender and Work-Life Inclusion for Faculty in Understudied Contexts: An Organizational Science Lens*.  
 Purdue University, West Lafayette, IN (October 2018)

### Affiliations

*Academy of Management* (2015-present)  
*Society for Industrial and Organizational Psychology* (2015-present)  
*Work and Family Researchers Network* (2018-present)  
*Center for Positive Organizations Community of Scholars* (2021-present)

## UNIVERSITY SERVICE

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### Indiana University, Kelley School of Business

Member, OBHR Faculty Recruiting Committee (Fall 2023)  
 Member, Dissertation Committee, Jaewook Lee (2024-present)  
 Member, Kelley Behavioral Research Taskforce (2023-2024)  
 Faculty Coordinator, Management and Entrepreneurship Department Undergraduate  
 Subject Pool/Research Participation for D270 (Summer-Fall 2023)  
 Organizer, Management and Entrepreneurship Department Junior Faculty and Doctoral  
 Student Writing Group (Summer 2023-present)

Faculty Judge, Center of Excellence for Women & Technology Undergraduate Research Hackathon (February 2023)

Faculty Judge, Kelley Direct (Online MBA), Kelley on Campus Strategy Blitz (May 2022, May 2023)

*Purdue University, Krannert School of Management*

Invited Presenter, Management Department Job Market Experiences and Advice (July 2021)

## **AWARDS AND GRANTS**

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2023 'Best Reviewer' Award, Organizational Behavior Division, Academy of Management

Recipient of the 2020 Lee Hakel Graduate Student Scholarship (\$3,500), *Society for Industrial and Organizational Psychology*

The Blake Family Fund for Ethics, Leadership and Governance (\$6,700), Krannert School of Management, Purdue University (2019-2021)

Krannert Doctoral Research Funds, Krannert School of Management, Purdue University

2021: For proposal *Do Leaders Know They Are Fair (Or Unfair)? Examining Leader Self-Awareness of Fairness Behaviors* (\$2,320)

2020: For proposal *The Company We Keep: Implications of Coworker Friendship for Employees* (\$3,500)

OBHR Area PhD Student Research Grants, Krannert School of Management, Purdue University (2020: \$1,600; 2019: \$500; 2018: \$250; 2017: \$1,000)

Purdue Research Foundation Grant, Krannert School of Management, Purdue University (Spring and Summer, 2018)

Purdue Graduate Student Government Travel Grant (\$500), Purdue University (2018)

PhD Research Symposium, Krannert School of Management, Purdue University

Runner-Up for Best Presentation in Session (2019)

Best Presentation in Session (2017)

Krannert Certificate for Distinguished Teaching, Krannert School of Management, Purdue University (2017)

Nominated by Academy of Management Careers Division for Best Symposium, co-chaired with H. M. Baumann, *We're in This Together: The Influence of Employees' Work-Family Experiences on Other Individuals*, Academy of Management (2017)

## **BRIEF INVITED TALKS**

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**Kleshinski, C. E.** 2020, December. YouTube video accompanying *Academy of Management Annals* article entitled *Principled leader behaviors: An integrative framework and*



*extension of why leaders are fair, ethical, and non-abusive.* Produced by the Krannert School of Management. <https://youtu.be/0mmurTakvIQ>

**Kleshinski, C. E.** 2018, November. YouTube video: *PhD student Catherine Kleshinski discusses her research on the impact of work relationships.* Produced by the Krannert School of Management. [https://www.youtube.com/watch?v=jQ\\_1E5itIjY](https://www.youtube.com/watch?v=jQ_1E5itIjY)

**Kleshinski, C. E., & Rosokha, L. M.** 2018, August. *Peer accountability at work: How to maximize performance without breaking bridges.* Presented at annual staff training at France A. Córdova Recreational Sports Center, Purdue University, West Lafayette, IN.

## **MEDIA MENTIONS**

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Dissertation research featured by Purdue Graduate School News (November 2020):  
<https://www.purdue.edu/gradschool/news-events/2020/11/Graduate-students-seek-pandemic-silver-lining.html#studying>

## **OTHER WORK EXPERIENCE**

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**Rockfish Interactive** – *E-commerce analytics and research*, Cincinnati, OH (2013-2015)

**Barefoot Proximity** – *Web and e-commerce analytics*, Cincinnati, OH (2012-2013)

**POSSIBLE** – *Research and analytics*, Cincinnati, OH (2011-2012)

**MeadWestvaco** – *Market/retail research internship*, Dayton, OH (2010-2011)